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# Lloyd's Advance Programme Developing our Future Female Leaders

Cohort 14 UK F2F September 2024 – May 2025

Application deadline – 9 July 2024

## **Advance**Mission Statement

# "To better prepare and equip a talent pool of future female leaders for Lloyd's and the wider insurance Industry"

At Lloyd's our strength lies in the diversity of our people. Their talent means we continue to innovate and provide insurance that supports the economic growth and resilience of communities, cities and countries, enabling human progress.

However, data shows that the increasingly positive gender diversity represented at entry level does not continue into senior levels. Lloyd's is committed to closing the gender pay gap and, via the Advance Programme, empowering a greater number of women to take up senior roles, improving the gender and broader diversity balance across all levels of the Corporation.



### **Programme Overview & Audience**

The Advance programme, supports participants to develop the personal attributes, capabilities and networks required to advance their careers as future leaders. It does this through a modular based development programme, with elements targeted specifically at women with future leadership potential.

The audience are at feeder levels to senior leadership (Executive Committee/C-Suit -3) with the potential for leadership promotions and/or lateral moves into new areas. At a minimum manager/senior manager level looking to progress their careers.

Advance creates a community of future female leaders from across the Corporation and the Industry, providing access to tailored development sessions, experts and role models, and on-going networking opportunities, all in support of their growth and success.

# 6 month programme 18 participants from the Corporation and the Industry Sponsoring 6 month programme 5 x 1 day development sessions, Senior Female Role model session & Personality profile report Networking

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### **Programme Benefits - Participants will:**

- Gain additional personal skills development NOT normally provided in traditional Leadership programmes
- Engage with senior leaders from their own organisation through their sponsor and navigate amongst senior leaders with confidence
- Learn to manage themselves and their careers effectively and confidently in a male dominated industry
- Gain insights from mentors, sponsors and female programme facilitators
- Grow in confidence and develop the capability to apply what they have learned
- Expand their network by joining the Advance Alumni
- Have access to post-programme development opportunities as they are made available



### **Programme Timeline**

All Times are UK



Virtual



In Person (London)



11

12

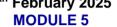
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These events include Managers, Sponsors & Mentors

Preprogramme selfassessment 12<sup>th</sup> September 2024 **LAUNCH EVENT** for Delegates

18th November 2024 **MODULE 2** 

Creating a Sense of Personal Brand & Profile 4th February 2025



**Negotiation for Own Success** 

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12<sup>th</sup> September 2024 **LAUNCH EVENT** for Managers, Sponsors & Mentors 4th December 2024 **MODULE 3** 

Navigating & Influencing Stakeholders

12<sup>th</sup>/13<sup>th</sup> February 2025 Virtual Action Learning

2hr sessions - 4/5 people per group

3

18th September 2024 **CAREER INSIGHTS FROM A SENIOR FEMALE LEADER** 

5<sup>th</sup> December 2024 **MID-POINT REVIEW for** MENTOR/SPONSOR/MANAGER 45 min per group

4th March 2025 **Closing Event** for all

To showcase the learning

4

5

**OCTOBER 2024 DISC PSYCHOMETRIC** & 1:1 Debrief

9

6

January 2025 1:1 CAREER COACHING sessions All activities are underpinned by:

6th November 2024 **MODULE 1** 

**Empower Your Potential** 

8th January 2025 **MODULE 4** 10

**Negotiation for Own Success** 

**Blended Learning Platform -**

Curated learning content, learning journal, pre & post module activities and community discussion space.

Regular Meetings – between delegate & Managers, Mentors & Sponsors

Postprogramme alumni networking

<sup>\*\*</sup> Applicants are expected to block out all dates, to fully commit to the programme by attending all modules \*\*



# **Advance**Core Module Spotlight

### **Empower your potential**

This workshop provides participants with the tools and techniques required to identify the roots of their limiting beliefs. They will use a range of practical tools to work through real life examples, enabling them to face future barriers with resilience and a capability to tackle them with confidence.

### Creating sense of personal brand and profile

During this highly experiential workshop participants explore what their personal brand is from the perspective of Body, Emotion and Language. There is individual feedback provided for every participant.

### **Influencing and Navigating Stakeholders**

This workshop enables participants to map their stakeholders, identifying where new relationships are needed. It will take a behind the scenes look at influence and equip them with the skills they need to master to succeed.

### **Negotiating for Your Own Success**

Looking at the core aspects of negotiation this workshop will share a practical and highly effective process, together with the skills needed at each phase, to help participants prepare and execute those critical career negotiations.

### **Presence & Impact**

A key final workshop to analyse what presence & impact is and investigate how you come across to others. Exploration of the role of body language and how you can 'show-up' as self-assured & confident. We also investigate tone of voice to maximise its' impact and how you can find your unique style; one you feel is the real you!

# **Advance**Roles and commitments



### **Participant**

To attend all of the programme development events and to work closely with your Line Manager, Sponsor and Mentor to develop your capability, grow your network and career potential as a future leader.

- Commit to attend all programme dates blocking out time in diaries.
- Own your learning, choose specific actions to apply what you learn.
- Contribute your experiences, be open to learning from other cohort members.
- Schedule meetings and own the relationship with your mentor and sponsor.
- Engage with your mentor to learn from their experiences.
- Engage with your sponsor to broaden your access, connections, opportunities to attend events, and engage with a wider network of leaders.
- Partner with your line manager to apply your learning and stretch yourself to prepare for more senior level opportunities.
- Own your career path. Take advice, gain support as you have these experiences.

### Roles and commitments to participant



### **Sponsor**

Attend the Launch, Mid-point and Closing Events

Have regular 1:1 meetings

Gain an understanding of their strengths and career aspirations

Advocate for and champion your participant for career progression

Share your leadership network connections to increase visibility

Open doors and create opportunity to attend a wider variety of events

Post programme, continue the relationship for at least 6 months



### **Mentor**

Attend the Launch, Mid-point and Closing Events

**Have regular 1:1 meetings** 

Role model and inspire strong leadership values

Act as sounding board for career thinking and evaluating opportunities

Share relevant industry experience and lessons learned generously

Guide, motivate & build confidence

Post programme, continue the relationship for at least 6 months



### Manager

Attend the Launch, Mid-point and Closing Events

Have regular 1:1 meetings specifically related to the programme

Help make time and space to fully engage with the learning

Check-in regularly on learning focus and support required

Encourage and challenge whenever appropriate

Provide immediate feedback on the progress you see

Post programme, agree a plan for continuous growth and application of learning

### **Previous Cohort Quotes & Highlights:**

"The Advance course was personal and relevant and has given me the confidence in my intentions for my career development."

"To think outside of our comfort zones, framework of questioning, creating brands and confidence in speaking up." "Following the course, I feel inspired to build my capabilities and confidence. I have met incredible women who have supported each other through open discussions and have learnt how to recognise what gives us energy and adds meaning to our lives."

For females on Advance cohort 5, in the 2 years since completing the programme, **100%** of the responders celebrated an improved role, promotion, secondment or role stretch.

Guest speakers have included:

### Jo Scott

Chief Marketing & Comms
Officer
Lloyd's

### **Emma Woolley**

Chief Executive Officer Lancashire Syndicates Limited

### **Sheila Cameron**

Chief Executive Officer Lloyd's Market Association

### Kim Swan

Chief Risk Officer (Asia) Liberty Specialty Markets

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### **Application Criteria**

### **Nomination Process**

The programme requires active support from a candidate's line manager. The nomination is to be completed by the line manager, with the support from their Talent Development or HR representative. Individual organisations will be responsible for identifying the candidate and engaging their sponsors – who should be at an executive level / senior leadership level, or at least 2 levels above the candidate.

Consideration will be given to the range of organisations taking part in the programme, to participants identified as key talent and the points highlighted in the endorsement from the line manager.

**Application deadline is 9 July 2024**. Nominated candidates will be advised of the outcome by 19 July 2024. Where the programme has reached capacity, it may be possible to defer a candidate to the next cohort.

### **Candidates**

This programme is aimed female talent. Nominees should consistently receive high performance ratings and would be considered suitable candidates for future leadership roles. They will show a commitment to learning and progression and have the ability to take on stretch assignments.

All applications will be considered on merit and sponsorship with agreement from your HR Business Partner.

Candidates must block out all dates (on slide 5) in their diaries when applying. Attendance at all sessions is necessary to gain the full benefit from the programme.

### **Programme Costs & Questions**

### Costs

The participant cost of this programme is £3,500 +VAT which includes

- Launch & Closing Events (in-person)
- Mid-point events for Managers, Mentors & Sponsors
- Career insights from Senior Female Event / Q&A Session (in-person)
- Personalised psychometrics
- 1:1 DiSC Debrief & Career Coaching (virtual)
- 4 x Core modules with expert facilitators (in-person)
- Action Learning Session (virtual)

### **Questions**

If you have any questions, please contact:
Aaron Boyle, Lloyd's Leadership and Learning Curriculum Manager
<u>Aaron.Boyle@Lloyds.com</u>

For Advance delegates in cohort 8, **100%** of this latest cohort agreed that they gained knowledge that can be applied to their career.

Guest speakers have included:

### **Sara Gomez**

Chief People Officer Lloyd's

### **Gina Butterworth**

Director of Underwriting Nephila Syndicate

### **Jennifer Hummerston**

Director of Underwriting Polo

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### Advance Success Measures

Measured at 12, 24 and 36 months after the conclusion of the programme. It will consist of feedback on several levels, including:

Progress using effective tools and techniques to progress career

More effective career planning with clear and specific actions

Engaging with leaders more confidently and building networks

Greater access to a broader range of senior leaders

Growing professional network being used to develop career

Maintaining senior sponsorship support to gain wider access, opportunities

Securing a variety of career growth and advancement opportunities

Securing formal recognition for achievements